



Olympic Refugee
Foundation



ANNUAL ACTIVITY REPORT 2021



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**WE BELIEVE
IN A SOCIETY WHERE
EVERYONE BELONGS,
THROUGH SPORT.**



1. EXECUTIVE SUMMARY

1.1. EXECUTIVE SUMMARY



By the end of 2021, more than 84 million people were forcibly displaced across the globe and the ongoing and challenging context of the COVID-19 pandemic continued.

Against this backdrop, the Olympic Refugee Foundation delivered on the first year of its strategic plan 2021 – 2024. The Foundation united leaders, businesses, coaches and displaced young people from across the globe. We all share one goal – for displaced young people to find belonging through sport, and shape their own futures, their way.

The impact and credibility of the Olympic Refugee Foundation networks (Think Tank, Community of Practice and Sport for Refugee Coalition) gained momentum in 2021 with the Think Tank publishing its first position paper in the Forced Migration Review journal and sport being on the agenda of the UNHCR Global Refugee High Level Forum.

Despite COVID-19, 2021 saw the Olympic Refugee Foundation having engaged nearly 60,000 young people affected by displacement, in sport, directly through programme activities. The four initial pilot programmes in Jordan, Kenya and Turkey, and the joint evaluation of legacy programmes in Mexico and Rwanda commissioned with UNHCR have informed current and new programme delivery. By the end of 2021, USD 6.37 million has been invested towards our goal for 1 million young people affected by displacement to access safe sport by 2024.

Remarkably, the Olympic Games Tokyo 2020 took place in 2021 and the IOC Refugee Olympic Team competed for the second time with 29 athletes in 12 sports. IOC President Thomas Bach reminded the world of the importance of solidarity “We can only go faster, we can only aim higher, we can only become stronger, if we stand together - in solidarity”. This was further highlighted by the significant addition of ‘Together’ to the Olympic motto: Faster, Higher, Stronger – Together.

Recommendation 11 of the IOC roadmap, Olympic Agenda 2020 + 5, is to strengthen support to refugees and populations affected by displacement and acknowledges the Olympic Refugee Foundation as the next chapter through which the IOC continues its support to displaced people. This chapter is significant for the Olympic Refugee Foundation as in 2021 it assumed management of the Refugee Athlete Support Programme and preparation of the Refugee Olympic team for the Olympic Games Paris 2024.

The Olympic Refugee Foundation sits at the unique nexus of sport, sustainable development and humanitarianism. This 2021 annual report is framed by the main themes from the 2021-2024 strategic plan:

Access. More young people affected by displacement will access and benefit from safe sport.

Adoption. Safe sport will be increasingly accepted and used by practitioners and policy makers as an effective tool to support young people affected by displacement.

Collective Action. Multi-stakeholder partnerships will create sustained change, acting together to scale, improve and innovate the way in which sport is being used to support young people affected by displacement.

2021 marks the fourth year for the Olympic Refugee Foundation and the first year of implementation for its 2021-2024 strategic plan. The Foundation is young and the momentum is building thanks to the leadership of the Olympic Movement, supporting partners, and the young people affected by displacement benefiting and thriving through sport. Together, we are a team like no other.

“THE GOAL OF OLYMPISM IS TO PLACE SPORT AT THE SERVICE OF THE HARMONIOUS DEVELOPMENT OF HUMANKIND WITH A VIEW TO PROMOTING A PEACEFUL SOCIETY CONCERNED WITH THE PRESERVATION OF HUMAN DIGNITY”

OLYMPIC CHARTER PRINCIPLE 2

PROGRAMMES & HIGHLIGHTS



MEXICO*
Tapachula, Tenosique, Acayucan, Coatzacoalcos, Oluta and Mexico City

2018-2020
Data unavailable



TURKEY
Ankara, Bursa, Mersin, Samsun, Şanlıurfa

2019-2022
6,835 accessing safe sport



JORDAN
Amman, Zarqa, Irbid & Mafraq provinces

2018-2022
22,105 accessing safe sport



COLOMBIA
La Guajira, Norte de Santander, Putumayo

2021-2024
2,890 accessing safe sport



RWANDA*
Mahama, Kigeme, Mugombwa, Gihembe, Nyabiheke, Kiziba

2017-2019
6959 accessing safe sport



DR CONGO*
Lusenda, Bili, Inke, Boyabu & Meri refugee camps & settlements

2018-2021
19,149 accessing safe sport



UGANDA
Adjumani, Palabek, Kamwenge, Kampala

2020-2023
14,626 accessing safe sport



KENYA
Kakuma Refugee Camp & Kalobeyei Settlement

2019-2023
13,201 accessing safe sport

849

coaches upskilled



3

networks, convening 100+ members



8

countries

10

programmes

85,765

young people affected by displacement accessing safe sport



437

participations in ORF-hosted sessions and events



69

safe sport spaces improved



4

COVID-19 Response programmes



\$6,367

million invested in partners (USD)



1st

Think Tank publication in forced migration review



Figures on the map reflect the number of young people affected by displacement accessing safe sport by December 2021, direct and indirect, through ORF support.

* Programmes initiated as part of the IOC-UNHCR Partnership

2. OVERVIEW

2.1. 2021 - 2024 STRATEGIC PLAN

It is easy to take belonging for granted, assuming everyone has a place to call home, feel safe and welcomed, be respected and appreciated. For young people uprooted by conflict, persecution or disaster, sport can develop ties that hold people together within a community, improve and enhance opportunities to participate and contribute to the positive state of being where an individual thrives.

The International Olympic Committee (IOC) has supported refugees through sport since 1994 in partnership with UNHCR. In 2016, the first ever IOC Refugee Olympic Team competed in Rio de Janeiro, and Olympic Solidarity continues to support more than 50 refugee athletes with athlete scholarships globally. Of these athletes, 29 represented the second IOC Refugee Olympic Team in Tokyo in 2021.

The Olympic Refugee Foundation (ORF) is the next chapter. Founded by the IOC, the ORF is an independent non-profit organisation registered in Switzerland, committed to leveraging sport to protect and support young people affected by displacement across the globe. The ORF sits at the unique nexus of sport, sustainable development and humanitarianism.



ACCESS

More young people affected by displacement will access and benefit from safe sport.



ADOPTION

Safe sport will be increasingly accepted and adopted by practitioners and policy makers as an effective tool to support young people affected by displacement.



COLLECTIVE ACTION

Multi-stakeholder partnerships will create sustained change, with the ORF and partners acting together to scale, improve and innovate the way in which sport is used to support young people affected by displacement.

The ORF Board approved the four-year strategic plan for 2021 to 2024 at the annual Board meeting in March 2021. Developed through consultation with the IOC, UNHCR, young people affected by displacement¹, experts and partners, the plan builds on the lessons learned over the last three years, and takes into account the current and future implications of COVID-19.

In devising this strategy, the Board set the ORF's ambition to shape a team like no other, a movement that ensures young people affected by displacement thrive through sport. The ORF will seek to create change in three areas (see [Table 1](#) for strategy framework).

OUR APPROACH

In order to benefit from safe sport, young people affected by displacement must first be able to access it. The ORF can remove some of the barriers that prevent young people affected by displacement getting to the starting line by creating safe and accessible sporting spaces and programmes; working in communities to shift social and cultural norms that work against inclusive access; and by supporting the technical capacity of those delivering sport to support young people affected by displacement.

In order for this to happen at scale, the ORF has to have the evidence, resources and networks to create collective action with partners to scale, improve and innovate the way that sport is used to support young people affected by displacement and, to embed sport in the practice and policy of local, national and international protection responses.

In this way, the ORF is shaping a movement that aligns and mobilises resources and assets and supports young people affected by displacement to belong and thrive through sport.

¹At the Olympic Refugee Foundation, young people affected by displacement refers to

- people between the ages of 10 and 24 who are forced to move, within or across borders, due to armed conflict, persecution, terrorism, human rights violations and abuses, violence, the adverse effects of climate change, natural disasters, development projects or a combination of these factors;
- people and communities that host these young people and share their space, land, networks, and other resources; and or
- young people that voluntarily or involuntarily return to their place of origin after having been forcibly displaced.

STRATEGIC FRAMEWORK

VISION

A society where everyone belongs, through sport

MISSION

Shape a movement to ensure young people affected by displacement thrive through safe sport

GOAL

1 million young people affected by displacement access safe sport by 2024

Strategic Pillars	ACCESS	ADOPTION	COLLECTIVE ACTION
The problem we are solving	Young people affected by displacement are missing out on the benefits safe sport can bring them because of barriers to access	The needs of young people affected by displacement are not being met because the role of 'safe sport' as a tool for enabling young people affected by displacement to belong and thrive is not widely understood or utilised	More than 80million people are forcibly displaced worldwide; of these 60% are young people. Sport as a tool to support the holistic needs of young people affected by displacement remains ad hoc, small scale and lacks coordination. This limits its potential to shift positions and as a sustainable tool to support young people affected by displacement
The promise we are making to young people affected by displacement	More young people affected by displacement access and benefit from safe sport	Safe sport is adopted by practitioners and policy makers as an effective tool to support young people affected by displacement	Create sustained change through multi-stakeholder partnerships, acting together to scale, improve and innovate the way in which sport is being used to support young people affected by displacement
Our Principles	<ul style="list-style-type: none"> • We uphold the Fundamental Principles of Olympism • The contribution and engagement of young people affected by displacement are highly valued and central to our work • Sport is the foundation of everything we do • Our intervention is based on need and rooted in local context • We are an open and learning organisation • We are a partnership-led organisation • We are committed to sustainability 		

Table 1.

2.2. FOUNDATION

CHAIR



MR THOMAS BACH

VICE CHAIR



MR FILIPPO GRANDI

BOARD MEMBERS



HE SHEIKH JOAAN BIN HAMAD AL-THANI



MR YIECH PUR BIEL



DR CHUNGWON CHOUE



MS ANNE HIDALGO



MR YU ZAIQING



MS JOSEFINA SALAS



MS FELICITE RWEMARIKA



MR PAUL TERGAT

The ORF continues to function with a lean operating model, drawing on expertise from coalitions, networks and key partners to deliver its vision.

The members of the Foundation Board share the dream of building a society where everyone belongs, through sport. The Board is chaired by IOC President Mr Thomas Bach, and he is joined on the Board by the Vice Chair, UN High Commissioner for Refugees, Mr Filippo Grandi, and eight Executive Board members. In 2021, the Board appointed Olympic medallist and IOC Member Mr Paul Tergat from Kenya as a new ORF Board member for a four-year period.

The Executive Committee is responsible for the running and management of the Foundation. The Executive Committee members are:

- Mr Christophe De Kepper, Chair
- Mr Pere Mirò, Secretary
- Mrs Lana Haddad, Treasurer
- Mr James Macleod, Member

The structure of the ORF team was adjusted in 2021 to reflect the needs of the new strategic plan and the additional requirements to manage the Refugee Athlete Programme and IOC Refugee Olympic Team post Tokyo 2020.

3. ACCESS

Barriers to accessing sport mean that young people affected by displacement are missing out on the benefits safe sport can bring.

The rights, freedoms and possibilities for people who have been forcibly displaced are often restricted. Data suggests that while three-quarters of refugees have access in law to key attributes of “decent work”, and two-thirds enjoy freedom of movement within their host countries, in practice much fewer enjoy access to these rights, a situation aggravated by the COVID-19 pandemic (UNHCR, 2021). While the situation varies by context, and data is limited, the ORF recognises that access barriers extend to the sports sector and that people affected by displacement are often missing out on the benefits that safe sport can bring as a result.

The ORF seeks to increase access to safe sport for young people affected by displacement by directly delivering safe sport programmes in locations hosting significant numbers of displaced young people. Indirectly, ORF is increasing access to safe sport through improving safe, accessible and inclusive sporting spaces and enhancing the capacity of partners and organisations delivering sport for protection through resources, networking and technical support (see [chapter 4 p.38](#))



57,751

directly involved in ORF safe sport activities

©Right To Play

3.1. ONGOING PROGRAMMES

By the end of 2021, the ORF had supported 10 programmes in eight countries and improved 69 safe sporting spaces; with a further two programmes ready to launch at the start of 2022. While there were 57,751 young people affected by displacement participating, the COVID-19 situation, which has negatively impacted sports participation across the world over the past two years, significantly affected the expected reach of these programmes. The local social-cultural context also played a role as did the lack of systems to accurately capture disaggregated participation data in legacy programmes. These latter issues are being addressed through revised approaches to the ORF's design, and monitoring, evaluation, research and learning approach. Access has also been extended to an additional around 28,000 people in communities affected by displacement through improvement to safe sporting spaces in local communities. The total amount of contributions (see annex 1) decreased in 2021 as, due to COVID-19 pandemic, many partners were provided with no cost extensions to deliver over a longer time period activities that were not possible with lock downs and restrictions.



©UNHCR Colombia

3.1.1. DEMOCRATIC REPUBLIC OF THE CONGO

During 2021, there were several movements of refugees and internally displaced people in the Democratic Republic of the Congo (DRC), including the relocation of new arrivals from the Central African Republic emergency of 2020-2021, the repatriation of Burundian refugees, the internal displacement caused by the conflict initiated by armed groups in the North East, and by the eruption of the Nyiragongo volcano in Goma in the eastern part of the country. All of these incidents had an impact on our partner UNHCR DRC's and implementing partners' ability to deliver the Sport for Protection Project: Support for adolescents and young people living in and around refugee camps in DRC, which entered the final phase of the three-year programme.

Despite these challenges, in 2021, a total of 196 public sport-and play-based activities were held, organised with the active participation of 15,785 young people, of whom slightly under 41% were girls and young women. Additionally, two mixed teams of young refugees and hosts participated in tournaments organised by the local authorities.

Activities carried out across all locations (Inke, Bili, Boyabu, Lusenda and Meri) included the training and further capacity development of project coaches; the organisation of awareness sessions for programme participants on peaceful coexistence, sexual and gender-based violence during the pandemic, and children's rights; and the organisation of football tournaments, friendly matches of basketball, volleyball, and dance activities.

41%

engaged in activities in 2021 were women and girls

3.1.2. JORDAN

Over 11 years into the Syrian crisis, Jordan is hosting 760,063 refugees, including 672,952 Syrians, making it the country hosting the second highest number of Syrian refugees per capita, after Lebanon.

At the start of 2021, the government of Jordan began to ease health and safety COVID-19 measures, allowing programming and operations delivered by community-based partners to return to normal, but this did not include educational institutions. Jordan's schools were closed for most of the year, disrupting children's and adolescents' education, isolating them from their peers, and limiting their ability to be physically active. A [study from a Jordanian university](#) showed that the COVID-19 lockdown caused an increase in the use of screen-based devices, lower physical activity, uncontrolled food intake and weight gain.

The COVID-19 crisis increased the absolute poverty rates by around 38% among Jordanians and by 18% among Syrian refugees. Of registered Syrians, 86% were living below the poverty line and relying on international assistance to meet their needs. Against this backdrop, which had a severe impact on Jordan, the implementation of any programme that provides safe spaces for vulnerable young people, particularly the displacement-affected, became extremely important.

RIGHT TO PLAY

The main results of the Advancing Cohesion in Communities through Engagement in Structured Sports (ACCESS) programme, delivered in partnership with Right To Play, include the implementation of 10 refresher training workshops on Sport for Development and Sport for Protection (5 for community coaches and 5 for teachers) involving a total of 47 male teachers, 52 female teachers, 5 public school administrators (3 male and 2 female), 51 male coaches, and 58 female coaches. Additionally, 10 youth football tournaments took place with a total of 720 male and 480 female young people, 6 play days with 200 male and 400 female children, 10 parental engagement activities with 34 male and 73 female participants, 8 community meetings with 38 male and 130



©Right To Play

female participants, and 3 awareness sessions with 14 male and 29 female participants.

Additionally, the project team conducted 70 observations of coaches implementing sessions with a total of 400 male and 300 female young people. The construction of four schoolyard football pitches was completed for the benefit of access to spaces that are safe and appropriate for youth engagement in sports. These four rehabilitated spaces also provide, to some extent, access to safe sports facilities to the youth of the local communities surrounding the schools.

The main lessons learnt through the ACCESS programme in 2021 were related to the flexibility in planning and modifications of activities due to the pandemic. In order to overcome the hurdles presented by the pandemic, activity modification included smaller groups and remote delivery, which required adjustments to all project targets and objectives.

GENERATIONS FOR PEACE

In the last year of the Sport For Peace and Protection Programme, delivered in partnership with Generations For Peace, a dual implementation of the programme was applied, with both in-person and online activities run in parallel. A total of 216 teacher volunteers delivered 900 in-person sessions in 36 schools, and 252 online "debrief" sessions in the same schools for 3,260 young people. In youth centres, 156 youth centre workers delivered 750 sessions for 3,132 young people.

Additionally, eight summer camps were delivered for 1,050 young people to keep the levels of engagement high during an otherwise idle summer period. Over what was effectively two years of implementation, 13,820 refugee and host community youths took part in the Sport For Peace and Protection Programme led by 246 volunteers (teachers and youth workers).

Overall three-year results in youth centres show 37% of participants' strengthened sense of belonging and reduced vulnerability to violence, while in schools it was 58%. Moreover, 37% of participants in youth centres reported increased access to services, including sport, and 33% reported improved quality of services; in schools, these numbers were 54% and 50% respectively.

2,331
people reached by
ACCESS programme
activities in 2021



©Generations For Peace



© Ministry of Youth and Sport of Turkey

3,266

participants benefitted
from sport courses in
2021 in Turkey

3.1.3. TURKEY

Turkey continues to host the greatest number of forcibly displaced people worldwide, with over 4.5 million refugees, including 3.7 million Syrians and 400,000 asylum seekers from other nationalities, mostly from Iraq, Afghanistan, Iran and Somalia.

In April 2021, a rapid increase in COVID-19 cases led the government to impose a strict lockdown in which schools started the year in remote learning mode, and only reopened completely in September 2021. Sport facilities were closed during the lockdown, but reopened in June with limited capacity.

In this context, the “Strengthening Social Cohesion and Inclusion through Sports amongst the Refugee and Host Youth” programme, delivered by the Turkish Ministry of Youth and Sport and the Association for Solidarity with Asylum Seekers and Migrants (ASAM), and supported by UNHCR and the Turkish Olympic Committee, completed its second year.

The government’s strict measures at the beginning of the year made the implementation of planned activities difficult. However, after the easing of restrictions in June, activities resumed albeit with reduced capacity. Nevertheless, a total of 3,266 participants were still able to participate in and benefit from sports courses in 2021, not far off the target of 3,600, set pre-pandemic. Sports courses were delivered in 20 different disciplines, including, for the first time, darts, hockey, weightlifting and archery.

Additionally, a total of 1,756 participants benefited from awareness-raising activities. During the events, training was given on subjects such as nutrition, children’s rights, protection, environmental awareness, healthy nutrition, protection from natural disasters, anger control methods, self-awareness, and cyber security, etc.

Festival events motivated the participation of both Turkish and Syrian young people and their families, with a total of 2,625 children and family members taking part in the various sports-themed games and cultural street games.

The COVID-19 pandemic affected each city differently. For this reason, each governorship took different measures. The staging of activities in the camp centres during the COVID-19 pandemic was subject to the permission of the governorships and, as such, camp activities were held only in Ankara and Mersin provinces in the first half of 2021. A total of 120 beneficiaries attended the camp event in 2021.

The programme is slated to end in May 2022, and the ORF is currently collaborating with the Ministry of Youth and Sports on designing the next phase of the programme, which will likely be scaled up to include additional locations (Istanbul and Izmir), in light of the continued need for initiatives promoting social cohesion between refugees and host communities in Turkey.



© Ministry of Youth and Sport of Turkey

3.1.4. KENYA

With more than 520'000 refugees in 2021, Kenya hosts one of the largest refugee populations in Africa, among whom 76% are estimated to be women and children. Established in 1992, the Kakuma Refugee Camp is in the North-western region of Kenya, and is the temporary home for refugees from South Sudan, Somalia, Uganda, Sudan, Burundi, the Democratic Republic of the Congo and other nations that have experienced a high level of insecurity and civil strife causing them to flee. In 2021, the government of Kenya took a decision to close the Kakuma camp, giving UNHCR two weeks' notice. Despite this proposed closure, the global COVID-19 pandemic and unrest in Ethiopia, the influx of refugees into the camp continued in 2021.

Kenya recorded three waves of the COVID-19 pandemic that peaked in March, August and December 2021. Out of 323,002 confirmed COVID-19 cases, 198,570 (61.4%) were recorded in 2021. Turkana County, which hosts the Kakuma Refugee Camp and Kalobeyei Integrated Settlement, recorded 1,293 COVID-19 cases in 2021.

Measures to contain the pandemic such as lockdowns, curfews and stringent vaccination protocols restricted access to the project target population in both the refugee camps and host community. Due to the prolonged closure of schools and ban on sporting activities in 2020, programme activities that largely targeted school children were constrained as schools operated on an accelerated syllabus coverage programme.

In addition, Turkana County has been severely affected by the drought emergency in Kenya that was declared a national disaster in 2021. This has impacted on food security in the host community and refugee camps due to constrained school feeding programmes which affects school attendance and participation in sports activities.

“IT HAS HELPED ME BY OPENING UP MY WORLD VIEW”

YOUNG FEMALE PROGRAMME PARTICIPANT

UNFPA

Launched with ORF Board Member Paul Tergat as the keynote speaker, the Play 2 Protect programme (Harnessing the power of sports to prevent Gender Based Violence (GBV) in the Kakuma Refugee Camp and Kalobeyei Integrated Settlement and host community) is delivered in partnership with UNFPA, creating awareness and knowledge of the prevention of gender-based violence through the training of 42 football coaches on the prevention of sexual exploitation and abuse.

The programme ensured the adequate provision of clinical services for GBV survivors and young people at risk by training 30 health workers and 73 young people as first responders, and provided reproductive health kits. To anchor the project in community structures, the implementers identified and trained 64 community Sport for Protection stakeholders and champions; undertook a baseline survey; engaged 197 host and refugee community leaders and caregivers to sign declarations that promote the participation of young women in sport; engaged local sports role models and champions to promote community support for the participation of young women in sport (reaching 120 young people); and conducted 1,333 intergenerational dialogues. During these sessions information and communication materials on the participation of adolescent girls and young women in sport was disseminated. In addition, the programme organised sports activities that directly reached 99 young people and 767 community members.

The programme supported several life skills initiatives that reached a total of 1,509 young people and provided 200 adolescent girls and young women with dignity kits. Overall, the project reached 5,606 refugees and host community members, including 94 people with disabilities.

UNHCR

The Kakuma Premier League (KPL) and Kakuma Divas League (KDL) initiatives were completed by the end of 2021. The leagues brought together a total of 352 male and 370 female young people drawn from 16 KPL teams and 10 KDL teams.

The Kakuma-Kalobeyei FC team, composed of 31 players in 2021, continued to compete well during the year, participating in local and regional tournaments, despite challenges related to COVID-19. The team continued to be a positive and inspiring influence on adolescent girls and young women in the camp, demonstrating that women and girls can compete equally in sport with boys and men.

26

football teams competing in organised leagues



© UNHCR Kenya

The mentorship sessions continued both online and in person, reaching 8,811 girls from the Kakuma and Kalobeyei settlement, supporting life skill development around stress management, conflict resolution, gender and sexuality, and communication. The sessions strengthened the capacity of participants to make informed choices which are expected to contribute to increased high school retention and reductions in teenage pregnancy amongst young people.

The Kalobeyei sport complex, which ORF co-funded with other donors, had the final elements completed in 2021, with shower rooms and plumbing completed and long and high jump areas also added. Discussions between UNHCR and the country administration on management of the complex were ongoing with a broad agreement being reached on the modalities by the end of the year. The final agreement on the way forward and handover to the management committee, which will include refugees, host communities, humanitarian organisations and the County Government, is expected in the first six months of 2022.



© Youth Sport Uganda

3.1.5. UGANDA

Uganda continues to be Africa's largest refugee hosting country, sheltering more than 1.4 million refugees, of whom about 850,000 are from South Sudan and 450,000 are from the Democratic Republic of the Congo.

In 2021, the country was under lockdown twice for about two months each time. The COVID-19 pandemic created a lot of idleness and financial strain on the families, which has led to an increase in forced and early marriage of young people and some relocations from targeted areas, resulting in people leaving the programme. On a daily basis, young people are faced with several challenges, including abuse, violence, deprivation, isolation, exclusion, limited economic and social opportunities, and disruption to their schooling, and are suffering increasingly from psychological and mental stress, anxiety and illnesses.

Launched in 2020, Game Connect is a nationwide Sport for Protection programme delivered by a consortium of partners led by AVSI to support the mental health of over 11,600 young refugees and Ugandan hosts.

In 2021, Game Connect benefited 3,606 young people (70% refugees and 30% host community youths) from the five locations with Sport for Protection activities, utilising 61 trained coaches. The coaches mapped over 135 safe spaces within the community where they would meet with the young people on a weekly basis. The youths were enrolled in the project using a contextualised mental health assessment tool that assesses their depression, anxiety levels and psychosocial well-being. Sport is used as a tool to deliver life skills to the young people to improve their mental health.

In addition to the weekly Sport for Protection activities, 21 inter-community competitions to build social cohesion, inclusion and psychosocial well-being were organised. The coaches formed a nationwide Community of Practice, meeting on a monthly basis in order to share learnings and best practices.

A total of 68 cases requiring clinical support were referred to the qualified Mental Health and Psychosocial Support (MHPSS) service providers, identified by Game Connect at the start of the programme.

“I HAVE LEARNT HOW TO HANDLE EMOTIONS AND DAILY STRESSES”
YOUNG FEMALE IN GAME CONNECT PROGRAMME

90

sport clubs formed by young refugees and their hosts

Young refugees and their hosts formed 90 sports clubs (31 football, 17 volleyball, 8 basketball, 27 netball and 12 taekwondo). The Uganda Olympic Committee worked with various national federations to develop the skills and capacity of these clubs, including training the coaches in sports administration.

The ORF developed a new partnership with Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), and with the additional funding they committed, it allowed the Game Connect programme to scale up and expand to the Kyangwali refugee settlement in western Uganda. The partnership with GIZ was established in order to mitigate the impact of the COVID-19 pandemic in this refugee-hosting area, and will benefit more than 1,620 participants from both the refugee and host community.

The consortium (AVSI, Right To Play Uganda, Youth Sport Uganda, Uganda Olympic Committee and UNHCR) collaborated with other MHPSS and protection agencies, including Lutheran World Federation (LWF), Plan International, TUTAPONA, TPO, and Alight, with the aim of improving service delivery to Game Connect participants. Coaches were trained in the basics of MHPSS First Aid Management.

As part of the regional advocacy efforts of Game Connect, refugee settlement and district authorities have been consistently engaged to co-monitor programme implementation through joint field visits and programme review meetings, helping these key stakeholders to better understand and accept the programme and its objectives.



© AVSI

3.1.6. COLOMBIA

Despite the 2016 Peace Agreement, conflict and armed violence continue to uproot Colombians and, in a growing and worrying trend, also Venezuelans residing in Colombia. As of June 2021, over 9 million people have been registered as victims of Colombia's 60-year armed conflict, and 89% (over 8 million) have experienced forced internal displacement. From January to December 2021, UNHCR recorded 145 large-scale internal displacements, affecting 62,273 people and 1,842,390 Venezuelans hosted in Colombia in 2021.

Colombia has been hit hard by the COVID-19 pandemic and, given the persistence of low vaccination rates, there were several spikes in the number of cases that caused some disruption to programme activities. In addition, Venezuelan refugees and migrants still face barriers to vaccination due to their irregular status, which increases the risk of contracting the virus. As a mitigation strategy, apart from the necessary and mandatory quarantines, some training sessions were conducted virtually. At the same time, participants were broken down into smaller groups and the number of activities were increased.

The key achievement in 2021 was the creation of the sports teams in each project location as well as the organisation of multiple in-person sports gatherings combined with psychosocial support sessions. Field Offices successfully took advantage of the registration days for the Temporary Protection Status – a historic opportunity to regularise the status of Venezuelan refugees and migrants present in Colombia – to identify potential participants who would be more likely to stay in Colombia in the long term.

The programme covers 15% of the neighbourhoods in the Cúcuta municipality, and a deliberate effort was made to enrol children and adolescents from marginalised neighbourhoods, reaching 318 participants. In La Guajira, 20 sports gatherings – Fútbol para la Paz – were organised by implementing partner Fútbol con Corazon. A total of 225 Venezuelan and Colombian



© UNHCR Colombia

children participated in the official tournament, Copa Claro 2021, representing the department of La Guajira. In Putumayo, 72 sports gatherings and 20 psychosocial sessions were organised jointly with implementing partner Fundación Makikuna, reaching 394 participants, of whom 46% were girls. Two-thirds of the participants were Venezuelan refugees and migrants and one-third were Colombians, of whom 70% were registered as internally displaced.

Another major achievement was the participation of the trainers in the certified training on the Olympic values delivered by the Colombian Olympic Committee. Not only did it equip the three implementing partners with appropriate knowledge and best practices to manage this Sport for Protection project, but it also strengthened their capacity to apply acquired knowledge and skills to other projects they are managing.

92

sport gatherings
organised by
implementing partners

3.2. COVID-19 RELIEF

In May 2020, the ORF Board approved a COVID-19 response making USD 500,000 available and inviting partners to make submissions as to how they would respond to COVID-19. Four programmes in Jordan and Uganda were supported, a summary of which are included below.



© Youth Sport Uganda



© AVSI



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3.2.1. SAFE (STRONG, FIT AND EMPOWERED) - AVSI FOUNDATION - UGANDA

The Strong, Fit and Empowered (SaFE) project emerged in response to the COVID-19 pandemic which has boosted the emotional, physical and mental health of the vulnerable youths in refugee settlements and urban areas in Uganda. The SaFE project was developed to support the psychosocial well-being and mental health of 3,128 vulnerable youths (70% refugees, 30% host community members) in Kampala, Kamwenge and Lamwo refugee-hosting districts. The project's goal is to increase youth, coaches and family members' psychosocial and economic well-being in the face of COVID-19.

In 2021, a total of 2,729 people were reached with COVID-19 awareness and psychosocial messages through community dialogues and media sensitisation through radio broadcasts. The project team conducted a total of 1,590 home visits to check on how the young people and caregivers were coping with the effects of COVID-19.

The project also installed 72 hand-washing facilities at the safe spaces and created toll-free lines that received 107 calls seeking psychosocial and mental health support from young people and their families due to COVID-19.

A total of 250 households received food relief, particularly the refugees in the urban area of Kampala. The project also adapted popular board games and embedded COVID-19 messages in them, helping create awareness and spreading COVID-19 preventive messages.

As a measure to improve the economic status of the young people enrolled on the SaFE project, 47 Village Savings and Loans Association (VSLA) groups with a total of 970 members were formed, monitored and supported by coaches for on-the-spot technical support on gaps identified, including record keeping, group dynamics management, loan management and group leadership. Through the financial literacy and business skills training, the youngsters were interested in accessing loans from the VSLA groups to start business enterprises aimed at

overcoming and mitigating the economic effect of COVID-19 pandemic on youth livelihoods. At present, the cumulative saving of youth VSLA groups stands at USD 11,219, with the cumulative loan out of USD 8,472.

3.2.2. SPORT IMPACT - YOUTH SPORT UGANDA - UGANDA

The impact of COVID-19 on urban livelihoods in Kampala has been particularly severe. Refugees working as daily labourers in the low-skill informal service industry have been hit hard by the economic downturn, movement restrictions and loss of consumers. Since most urban refugees do not receive regular humanitarian assistance, in line with the government's urban refugee policy, hunger and increased cases of malnutrition among many children have been observed in refugee households. There is increased tension and uncertainty among these refugees, exacerbating mental health issues and affecting social cohesion with the host communities.

In response to this, Youth Sport Uganda (YSU) designed a simple family sports model that is delivered by its refugee coaches. This model encourages families to stay home during the pandemic, increases bonding, reduces tension and allows them to stay safe while engaging in sport.

A family game pack designed by YSU, containing a ball, playing cards and a local board game called "Ludo" was customised with COVID-19 messages and delivered by coaches to 306 refugee and host community households in urban refugee settlements in Kampala. The coaches themselves came up with this innovative way to keep youngsters engaged and away from risky behaviour resulting from the tedium of lockdown. With the pandemic also came economic strains on families and young people, with small businesses also being affected. Through the Sport Impact project, 250 young people with small businesses with capital of UGX 100,000 (USD 28) or less received recovery capital to help them keep afloat. Additionally, all 1,530 young people in the project received food parcels, masks and WASH (Water, Sanitation and Hygiene) packs twice to supplement their families' resources. Some 780 girls also received menstrual hygiene kits.

1,530

youth received food parcels, masks and WASH packs

3.2.3. SPORT FOR PEACE AND PROTECTION - GENERATIONS FOR PEACE - JORDAN

To adapt to the COVID-19 realities, 25 of the 35 sport-based activities already created (on top of already existing content) and used in the ORF-supported Sport for Peace and Protection programme, were digitalised and delivered to young participants through 20 online sessions.

The videos were first introduced and discussed between the facilitators (volunteers, teachers and youth centre workers) and participants online, and upon their on-site delivery by participants were debriefed with everyone once again online. These 20 sessions were organised with 200 youngsters (13-15 years old), from both Syria and Jordan (43% boys and 57% girls), and were accompanied by more frequent monitoring in order to understand and address the effects of the long period of reduced social contact on their psychosocial well-being.

Analysis has shown that although the online space itself was insufficient in terms of contact between and among the young people and volunteers, there was value in the re-connection that was made through the online space. The increased levels of self-confidence – 38% among the young participants in the youth centres, and 40% among the students in the schools – evidenced through their online engagement, ultimately contributed to improved intake once in-person Sport for Protection activities were authorised to resume by the authorities.

20

online sessions delivered
sport-based activities to
Syrian and Jordanian youth

**“THEY HAD THE
CHANCE TO DECIDE
WHAT THEY REALLY
NEEDED IN THEIR
SCHOOL”**

**PHYSICAL EDUCATION
TEACHER AT AL-BAHRAINIEH
SECONDARY GIRLS SCHOOL**

3.2.4. ACCESS CORE - RIGHT TO PLAY - JORDAN

The objective of this programme is to increase the resilience of participants in the ACCESS programme in light of the COVID-19 crisis, in Amman, Irbid, Mafrqa and Zarqa. Using Right To Play’s “Play @ Home” manual, which features a collection of game infographics developed to respond quickly to needs arising in communities as a result of the COVID-19 crisis, the support for families focused on psychosocial well-being, and improving access to protection and safety networks, particularly for girls and young women.

The main activities of the ACCESS Core project in 2021 included the implementation of 10 psychosocial support training sessions for coaches and teachers, with a total of 103 teachers, 5 associates and 111 coaches. Additional child protection training, observations, support for trained focal points and family game days were delivered.

The project corroborated the efficacy of youth-led and parent-centered programming in terms of low-cost sustainable change in communities. The rehabilitated spaces resulting from youth-led initiatives not only met the objectives of the Sport for Protection programme, but also increased youth engagement in sport beyond the programme scope and is expected to do so for many years to come. Moving forward, parents have proven that they have an interest and potential for active engagement in Sport for Protection programmes beyond simply participating in awareness sessions.

The rehabilitation of WASH facilities that were planned under the project could not be completed in time due to COVID-19-related restrictions and the project was therefore extended until June 2022.



3.3. DEVELOPMENT OF NEW PROGRAMMES

3.3.1. FRANCE

The ORF has co-created a three-year Sport for Protection programme in the Île-de-France (Greater Paris) region, aimed at improving the social inclusion of young displaced people and their host communities, through sport.

This programme will be delivered by a consortium comprising five Paris-based NGOs (Emmaüs Solidarité, Fútbol Más, Kabubu, Ovale Citoyen and Play International) as well as the Taekwondo Humanitarian Foundation, in close coordination with the ORF, French Ministry of Sport, Ville de Paris, the Organising Committee of the Olympic Games Paris 2024 and UNHCR France.

The Programme, entitled “Terrains d’Avenir” will launch in February 2022 and continue through to the end of 2024, offering opportunities for synergies with the Olympic Games Paris 2024 and the Refugee Olympic Team’s participation therein. The total budget for the programme is EUR 1,814,630 co-financed through a donation from the French Ministry of Sport.

The goal of the initiative is for young people affected by displacement to develop a sense of belonging and define a new positive “life project” in their host communities, through sport.

3.3.2. BANGLADESH

Named SPIRIT (Sport for Protection, Resilience, and Transformation), the programme was co-created with the ORF and will be delivered by Terre des Hommes Bangladesh, in cooperation with national NGO SOLIDARITY, implementing activities in Kurigram district, a northern region highly vulnerable to the effects of climate change, and national NGO Breaking the Silence active in the Dhaka slums, where a sizeable number of inhabitants have been forcibly displaced from the northern districts by climate-induced disasters.

Launching in February 2022 for a three-year period, this programme aims to promote the inclusion and empowerment of more than 50,000 adolescents and young people who are vulnerable or at the risk of climate-induced displacement.

THIS PROGRAMME WILL DIRECTLY PROMOTE THE INCLUSION AND EMPOWERMENT OF 10,000 ADOLESCENTS AND YOUNG PEOPLE THROUGH SPORT.

3.4. REFUGEE ATHLETE SUPPORT PROGRAMME



© IOC

As outlined in recommendation 11 of Olympic Agenda 2020+5 to strengthen support to refugees and populations affected by displacement, the ORF is the next chapter through which the IOC continues to support refugees. This chapter is particularly significant for the ORF as, in 2021, it assumed management of the Refugee Athlete Support Programme and preparation of the team for the Olympic Games Paris 2024 from September 2021.

While scholarships for refugee athletes will continue to be handled by Olympic Solidarity as part of its Athlete Scholarship Programme, the ORF will manage relationships with the aspiring Olympians and create links to and synergies with other areas of work within the ORF, including programmes, advocacy and communications.

A comprehensive plan detailing how the Refugee Athlete Support programme will be managed in the run-up to the Olympic Games Paris 2024 will be drafted in the course of 2022.

The Refugee Athlete Support Programme 2017-2021 supported 56 scholarship holders across 5 Continents in their preparations for the Olympic Games Tokyo 2020. After the closure of this programme post-Tokyo Games, work has started on identifying, together with Olympic Solidarity and in close cooperation with the National Olympic Committees (NOCs) and International Federations (IFs), the new cohort of refugee athletes who will receive support to train and potentially qualify for the 2024 Olympic Games in Paris.

3.5. REFUGEE OLYMPIC TEAM

The Tokyo 2020 Refugee Olympic Team (EOR) was selected by the IOC Executive Board in June 2021 and was composed of 29 athletes competing in 12 sports. The team achieved many personal bests at the Games, including several diploma results (top eight) from athletes in karate, taekwondo and wrestling.

Looking forward to Paris 2024, the ORF will manage the IOC's Refugee Olympic Team, acting in a similar way as a traditional Olympic Committee and working closely with all stakeholders: the Organising Committee for Paris 2024, host NOCs, UNHCR, the Olympic Partners and various IOC departments, Olympic Solidarity in particular.



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©IOC/David Burnett



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4. ADOPTION

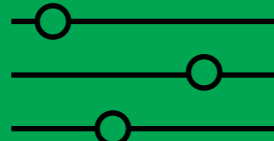
The role of safe sport as a tool to support young people affected by displacement to belong and thrive is not widely understood or sufficiently utilised. Greater adoption by stakeholders, including policy makers and practitioners, is key to delivering improved access and reaching the goal for one million young people affected by displacement to access safe sport by 2024.

To bring about wide and lasting change to the current system of sports and humanitarian contexts, the ORF seeks to increase knowledge and understanding of the role sport can play; enhance technical capacity to plan and deliver sport for young people affected by displacement; and facilitate increased and informed dialogue and debate on opportunities for, the role of, and approach to sport for young people affected by displacement.

In order to build the evidence base and promote the uptake of sport, by 2021 the ORF:



SUPPORTED
the ORF Think Tank to publish its first position paper in *Forced Migration Review*



ADAPTED
the Sport for Protection Toolkit resources and upskilled 849 coaches

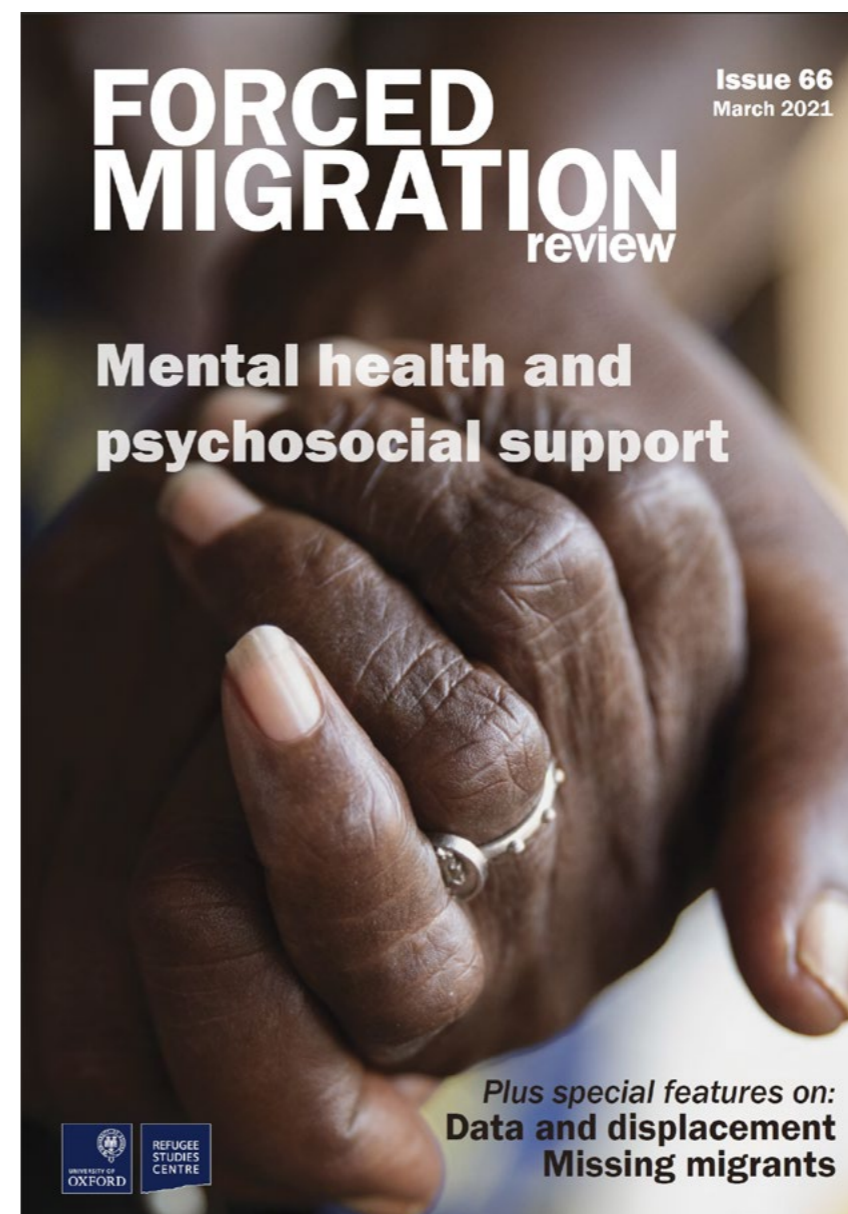


INVESTED
in monitoring, evaluation, research and learning systems to generate evidence that supports learning, adaptation and communication of impact



LEVERAGED
networks and influencers, including the Refugee Olympic Team, through targeted advocacy and communication in close collaboration with the IOC and UNHCR

4.1. OLYMPIC REFUGE FOUNDATION THINK TANK



The ORF Think Tank was established in 2020 with the aim of promoting knowledge, understanding and uptake of sport as a tool to support the protection and inclusion of young people in situations of forced displacement; and specifically the interface of sport with mental health and psychosocial support (MHPSS). The Think Tank is a forum of independent experts from leading academic institutions, NGOs, UN agencies, the private and public sectors, and lived experience youth advocates. In 2021, members of the Think Tank published a preliminary position paper in [Forced Migration Review](#), positioning physical activity and sport as an evidence-based yet under-recognised strategy for protecting and promoting MHPSS among displaced populations. The Think Tank also identified, mapped and collated existing guidance and tools on sport and MHPSS programming for young people in situations of forced displacement and is now working to make existing guidance and tools easily and widely accessible, to engage with potential users to support uptake and to seed collective action to fill gaps and to innovate in this space.

4.2. MONITORING, EVALUATION, RESEARCH AND LEARNING SYSTEMS

The ORF recognises the need for a wider and more robust evidence base to drive the adoption of sport as a tool for supporting the holistic needs of young people affected by displacement and refugee athletes. With this in mind, the ORF has prioritised the design and development of monitoring, evaluation, research and learning (MERL) systems. In 2021, these systems continued to take shape, with data now being produced, collated and analysed on a routine basis. The MERL approach is underpinned by the principles of utility, practicality and credibility; at all levels the approach is intended to support the design, learning and adaptation of ORF activities and to add to the global evidence base on sport as a tool to support young people affected by displacement.

The MERL approach is rooted in the ORF Theory of Change. This describes the logical step-by-step process by which the ORF intends to contribute to change, linking ORF activities to intended results. The ORF results framework, reflecting this theory of

change, has been refined - complete with indicators, data sources, baselines, milestones and targets - and will form the basis for ORF progress reporting for the remainder of the period of the current strategic plan.

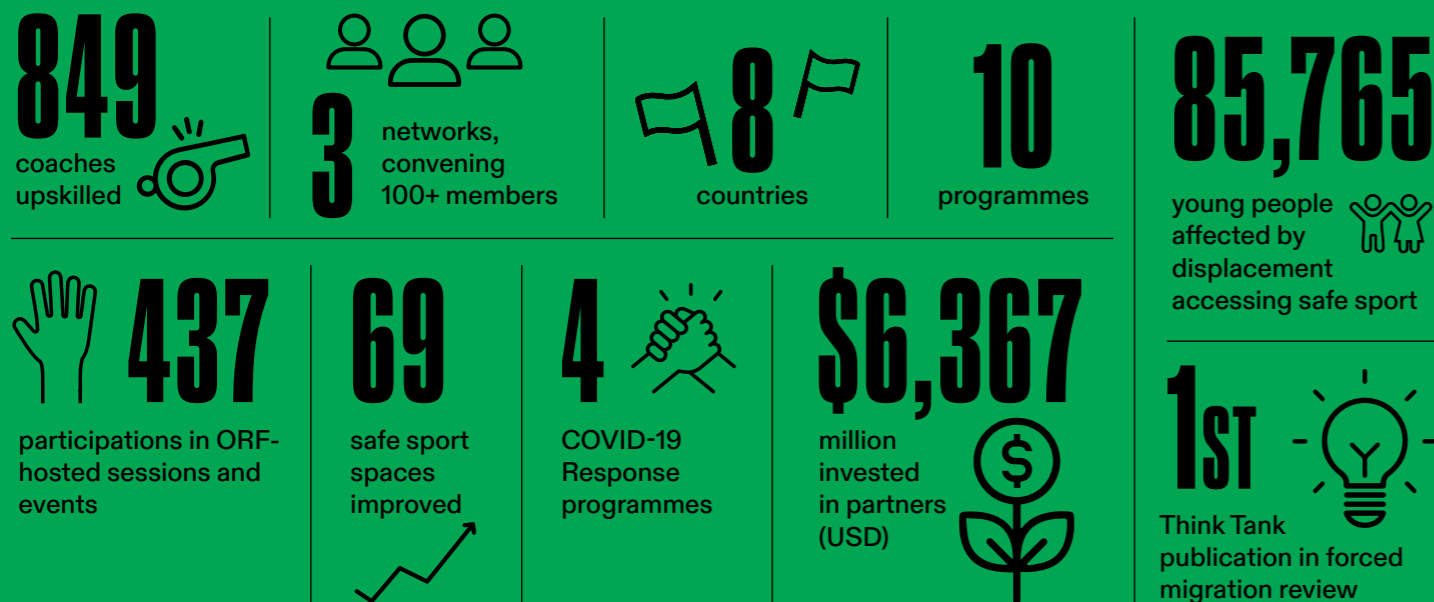
The ORF MERL plan also sets out the approach to evaluation within the ORF, key evaluation questions to be addressed, and a set of criteria for assessing if and when evaluation will be of value. The ORF evaluation portfolio is now established with the first evaluation output - evaluation of Sport for Protection Programmes in Rwanda and Mexico - due to be published by UNHCR Evaluation Services in Q2 2022. The findings of this evaluation validate the direction in which the ORF has been moving for the past two years, and many of the recommendations are already being implemented. The ORF is also moving ahead with plans to identify and contract an evaluation service provider to support the Game Connect programme in Uganda.



4.3. RESOURCES AND COACH CAPACITY

In 2021, abridged versions of the Sport for Protection Toolkit were developed, specifically aimed at implementing partners of the ORF and other Sport for Protection practitioners. Additionally, two-minute videos showcasing the approach, were created in four languages (English, French, Spanish, Arabic) and are available [online](#). In addition, the ORF partnered with Right To Play to produce 19 short videos, each one capturing a chapter of the Sport for Protection Toolkit. These videos will be uploaded to YouTube and other platforms, with the aim of supporting programme managers and practitioners in designing and delivering safe sport (see [chapter 5.1.2 p.49](#))

Evidence shows the important role quality coaching plays in successful Sport for Protection programmes. Through programme partners, to the end of 2021, ORF has supported 849 (358 female, 491 male) coaches to develop or enhance their capacity to deliver structured Sport for Protection activities. Coaches may be youth from the affected population, local volunteers or professional staff. Train-the-trainer approaches require a sufficient number of qualified coaches to deliver the training and provide ongoing mentorship.



849

coaches have been upskilled to deliver structured safe sport activities by 2021

4.4. COMMUNICATIONS AND ADVOCACY



©IOC/Greg Martin

At the Olympic Refugee Foundation, advocacy efforts have the explicit aim of influencing humanitarian and development actors, governments, members of the Olympic Movement and/or private sector, to

1. Adopt safe sport as a tool supporting the holistic needs of young displaced people, their host communities and refugee athletes; and/or
2. Change policy, practice, behaviours and/or norms to ensure sport is safe, accessible and inclusive to them.

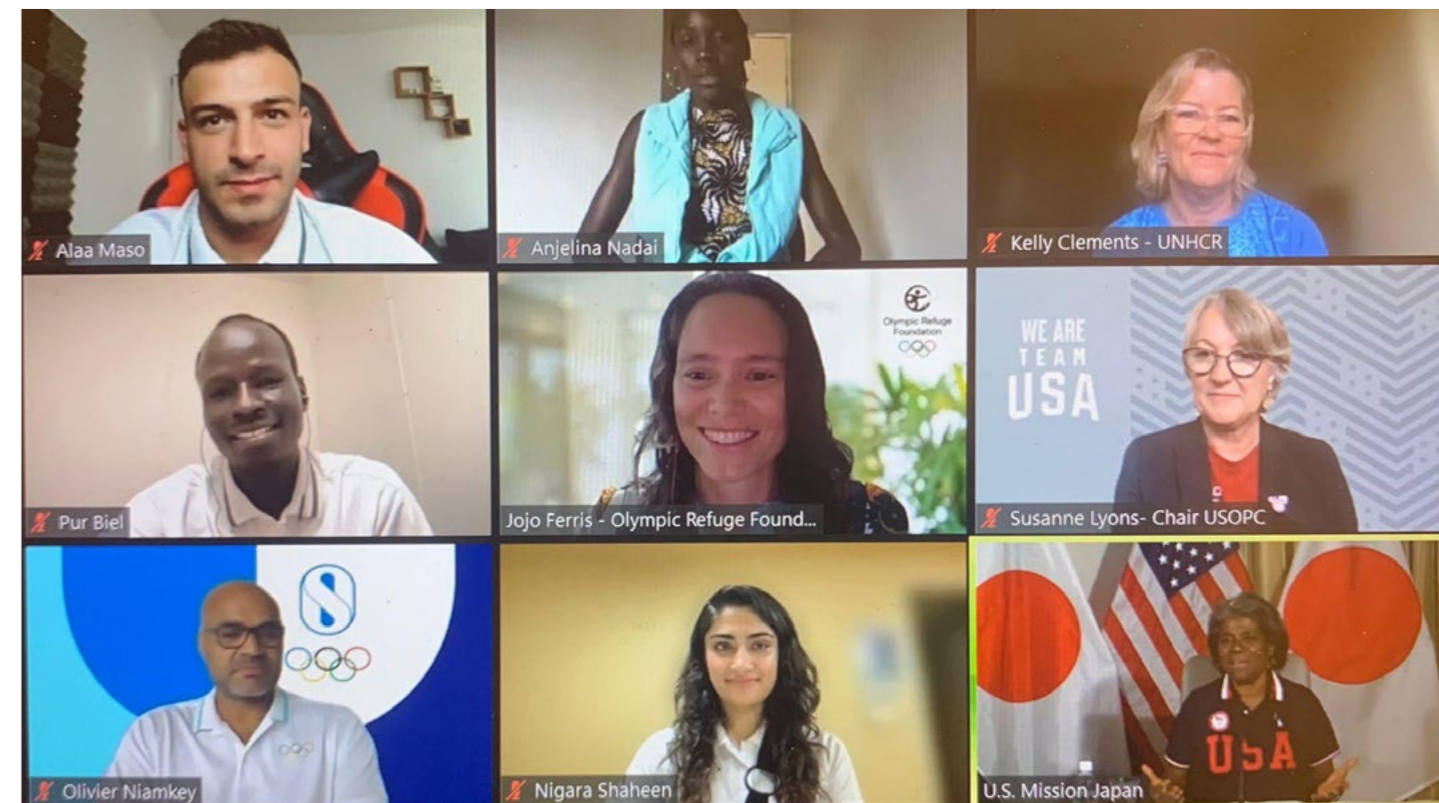
In 2021, this influence can be tangibly seen in a number of ways:

- Sport was included on the agenda of the UNHCR Global Refugee Forum, High Level Officials Meeting.
- The Forced Migration Review published the first position paper on sport in displacement settings by the ORF Think Tank.
- “Advancing Self Reliance through Sport” side event to the UNHCR Global Refugee Forum, High Level Officials Meeting was driven by the Sport for Refugee Coalition and dedicated to highlighting the role sport plays in building better futures for refugees.

- The IOC led the Olympic Movement to further embed support for refugee athletes by
 - Including a recommendation (11) dedicated to supporting displaced people in the IOC’s roadmap, Olympic Agenda 2020+5;
 - The Olympic Solidarity Commission approving the ORF to act in a similar way to a traditional Olympic Committee and access Olympic Solidarity funding beyond the Refugee Athlete Scholarship programme;
 - Including the Olympic Refugee Foundation in the first ever Olympic Virtual Series raising both awareness and funding; and
- Invitations were received for the ORF to
 - Present at the WISE conference on Quality Education and Sports for a Better World hosted by Qatar, Education Above All;
 - Facilitate a session discussing the importance of sport to support refugees with US Ambassador to the UN, Ambassador Linda Thomas-Greenfield, IOC Member and ORF Board Member, Pur Biel, USOPC President, Susanne Lyons, UNHCR Deputy High Commissioner, Kelly Clements, Olympic Solidarity Associate Director Olivier Niamkey and three members of the Refugee Olympic Team: Nigara Shaheen, Alaa Maso and Angelina Nadai; and
 - Speak at the Change Now Summit - "Sport for Change" panel in Paris, France (virtual participation).

Key communications opportunities for the Olympic Refugee Foundation revolved around the Refugee Olympic Team, ensuring the Athletes and their Entourage connected with the broader aims of the Foundation, promoted and supported this work where opportunities arose. The IOC coverage of the Refugee Olympic Team was extensive and reached beyond the Olympic audience in part due to UNHCR High Commissioner Grandi and Vice Chair of the ORF Board being in Tokyo supporting the Refugee Olympic Team.

Plans to upgrade the ORF website and launch social media were delayed until post-Beijing given the IOC is supporting this and there was a necessary focus required on the Olympic Games Tokyo 2020 and Olympic Winter Games Beijing 2022. In lieu of this, IOC communications covered the major events for the ORF with press releases or stories released on the occasion of [World Refugee Day to celebrate the launch of the programme](#), [Ven y Juega in Colombia](#), [the Game Connect extension and partnership with GIZ](#), [The Sport for Refugees Coalition and UNHCR High Level Officials Meeting](#). ORF implementing partners also continued to communicate about the various programmes through their respective channels and networks.



©ORF/Jojo Ferris

5. COLLECTIVE ACTION

The ORF has observed that sport as a tool to support young people affected by displacement and refugee athletes is often small in scale and not coordinated, limiting its ability to shift positions and as a sustainable approach to support the holistic needs of young people affected by displacement and refugee athletes.

5.1. NETWORKS

In order to create sustained change through multi-stakeholder partnerships, acting together to scale, improve and innovate the way in which sport is being used to support young people affected by displacement is crucial. In 2021, the ORF levered additional funds, resources and technical expertise by:

- Convening the three networks: Sport for Refugees Coalition, ORF Community of Practice and the ORF Think Tank;
- Leveraging the Olympic Movement through the IOC, NOCs and IFs and Olympic Games activations; and
- Being a catalyst/convener for the movement, creating and joining networks and mobilising 437 participations in sessions/events.

The ORF convenes three different networks:

SPORT FOR REFUGEES COALITION

THE COMMUNITY OF PRACTICE

THE THINK TANK (see [chapter 4.1 p.41](#))

5.1.1. SPORT FOR REFUGEES COALITION

The Sport for Refugees Coalition was launched during the first Global Refugee Forum in December 2019 by the IOC, the ORF and UNHCR, and involves more than 80 members from more than 30 countries pledging to increase access to:

- safe and inclusive sporting facilities;
- organised sport and sports-based initiatives; and
- participation in sporting events and competitions at all levels.

In March 2021, the ORF co-convened a Global Refugee Forum stocktaking event, with 63 participants from 42 organisations joining the virtual meeting. In June 2021, UNHCR and the ORF invited SCORT Foundation to serve as the third co-convener of the Sport for Refugees Coalition and work together to support the mobilisation of the Coalition.

The Coalition also played a substantive role in the Global Refugee Forum (GRF) High-Level Officials Meeting (HLOM) in December 2021. The HLOM is the halfway milestone between each Global Refugee Forum, and a part of the process of building a long-term framework for engagement of States and other actors in refugee situations, as set out in the Global Compact on Refugees. As part of this event, the Coalition was featured during a preparatory roundtable on Innovative Partnerships, led one of four official advance side events that highlighted the key role sport and sport actors can play in advancing refugee self-reliance through sport and, made a key intervention.

Throughout the second half of 2021, and as part of Olympic Agenda 2020+5 Recommendation 11's commitment to measuring the impact of the Sport Coalition for Refugees, the ORF led a consultation exercise with Coalition members to determine progress on the Global Refugee Forum Pledge implementation, any added value as a result of the signing the Pledge and joining the Coalition, and the areas in which the coalition can potentially support the work of members going forward.

Despite the unprecedented challenges that the pandemic has created – Coalition members remain committed to their pledges and have further enhanced their approach – the digital innovation forced upon many has proved to be an added value. One of the hopes of the Coalition members is to nurture the potential of the Coalition mechanism for expanding networks and connections and for sharing and learning from the experience of others.

5.1.2. SPORT FOR PROTECTION COMMUNITY OF PRACTICE

The ORF brings together over 25 Sport for Protection practitioners in the Community of Practice every other month to collaborate, foster learning and share best practices, skills and experiences on Sport for Protection. Since its launch in 2020, its members have recognised the benefits of sharing information and experiences, with their programme delivery strengthened due to these exchanges. A series of short videos and resources from the Sport for Protection Toolkit have been developed to support the work of this network. Six sessions were held in 2021, covering topics from mental health and psychosocial support, capacity strengthening of coaches, and gender equality in sport for protection programming, etc.

5.2. PARTNERSHIPS AND FUNDRAISING

In 2021, the ORF continued to secure funding for its programmes and networks from new and existing partners and historical supporters of the ORF.

Donations from new donors, including the French government, GIZ (Deutsche Gesellschaft für Internationale Zusammenarbeit) and the Chinese NOC, complemented existing partners' donations from the Ville de Lausanne and Airbnb, individual pledges from the IOC membership, and donations collected through the ORF website.

Airbnb has a proven history of working with refugees and forcibly displaced persons since 2015 through its Open Homes Programme. In addition, Airbnb has a unique and demonstrated commitment to refugee athletes as part of its Olympic and Paralympic partnership through LA2028. In 2021, Airbnb provided the ORF with additional financial support of USD 100,000 and a contribution related to Airbnb's fee from Airbnb Experiences hosted by designated refugee Olympic and Paralympic athletes. Airbnb's financial contribution has been dedicated to supporting local programmes on the field founded by the ORF and to professionally engage a person with a refugee background to support the delivery of the ORF's activities.

A new partnership between the ORF and GIZ provided an additional EUR 245,000 donated directly to AVSI, the lead partner of the Game Connect programme in Uganda, providing more support for a period of nine months (from August 2021 to April 2022) and enabling the programme to be extended to a new location, Kyangwali's refugee settlement.

In February 2021, at Olympic House in Lausanne, Roxana Maracineanu, the French Minister for Sport, and the Chair of the ORF, Thomas Bach, signed an agreement confirming France's financial support for the work of the ORF. France has provided the ORF with EUR 800,000 in 2021 to deploy integration-through-sport programmes for refugees and displaced persons in the Île-de-France region, enabling the ORF to achieve its goal of expanding into urban areas.

In spring 2021, the Chinese NOC provided a multi-year donation of USD 5 million. The first instalment of USD 1 million was received in the second quarter of 2021 and this will be made annually up until 2025 with the opportunity to renew.

The Ville de Lausanne has made the final instalment of its multi-year CHF 225,000 donation to the ORF.

The IOC donation resulted from a combination of different projects: USD 50,000 that was previously allocated for seasonal greeting cards; USD 40,000 received as a yearly contribution by Mizuno; and the Olympic Virtual Series, generating USD 22,206 through the rowing virtual series and for the completion of post-event surveys.

Donations from IOC members and private donors, collected mainly via the fundraising platform on the ORF website, amounted USD 46,709.

SOURCE	AMOUNT IN USD
Chinese Olympic Committee	1,000,000
French Ministry of Sports	949,948
IOC	112,206
Airbnb	100,000
Ville de Lausanne	79,609
IOC Members	43,018
Private donors	3,691
Total	2,288,472

\$2.3M

USD 2.3 million
received in donations

WITH THANKS TO OUR PARTNERS:

FOUNDING PARTNER



STRATEGIC AND TECHNICAL PARTNERS



FINANCIAL PARTNERS



International Olympic Committee



MINISTÈRE CHARGÉ DES SPORTS
Liberté
Égalité
Fraternité



Ville de Lausanne



Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH

OPERATIONAL PARTNERS



People for development



generationsforpeace



REPUBLIC OF TURKEY
MINISTRY OF YOUTH
AND SPORTS



RIGHT TO PLAY



©UNHCR Colombia

6. ANNEXES

6.1. ANNEX 1 - FINANCIAL STATEMENTS 2021

Olympic Refugee Foundation, Lausanne

Statement of Financial Position as of 31 December (in thousand of US Dollars translated into Swiss Francs)

Assets	2021	2020	2021	2020
	USD 000	USD 000	CHF 000	CHF 000
Current assets				
Cash and short term investments	16'132	16'046	14'727	14'204
<i>Cash</i>	632	546	577	483
<i>Bank deposits</i>	15'500	15'500	14'150	13'721
Other receivables	14	50	13	44
Total assets	16'146	16'096	14'740	14'248
Liabilities	2021	2020	2021	2020
	USD 000	USD 000	CHF 000	CHF 000
Current liabilities				
Accounts payable	18	552	16	489
Accrued expenses	-	2	-	2
Total current liabilities	18	554	16	491
Fund balances				
Foundation capital	103	103	100	100
Undesignated funds	16'025	15'439	15'823	15'287
<i>Result brought forward</i>	15'439	18'629	15'287	18'269
<i>Net result for the year</i>	586	(3'190)	536	(2'982)
Cumulative translation difference	-	-	(1'199)	(1'630)
Total Fund balances	16'128	15'542	14'724	13'757
Total liabilities and fund balances	16'146	16'096	14'740	14'248

Olympic Refugee Foundation, Lausanne

Statement of Activities for the financial year ended 31 December (in thousand of US Dollars translated into Swiss Francs)

	Notes	2021	2020	2021	2020
		USD 000	USD 000	CHF 000	CHF 000
Revenues					
Donations received	1	2'288	536	2'094	501
Total revenues		2'288	536	2'094	501
Expenditures					
Contributions	2	(1'006)	(3'136)	(921)	(2'932)
Administrative expenses	3	(680)	(706)	(623)	(660)
Total expenditures		(1'686)	(3'842)	(1'544)	(3'592)
Financial income / (expenses), net		25	104	23	97
Exchange gains / (losses), net		(41)	12	(37)	12
Excess of (expenditures) / revenues		586	(3'190)	536	(2'982)

Olympic Refugee Foundation, Lausanne

Notes to the financial statements

(in thousand of US Dollars translated into Swiss Francs)

a. Activity

The Olympic Refugee Foundation (ORF) was constituted as a Foundation on 5 December 2017, governed by the provisions of the Swiss Civil Code, with its registered office in Lausanne.

ORF's mission is to initiate sports-related programmes directed at children, young people and vulnerable populations contributing to their protection, health, well-being, gender equality, integration, youth development, education, social inclusion and the promotion of peace; to support the creation or the rehabilitation of accessible and sustainable sports facilities within disadvantaged communities around the world; to support the creation or the rehabilitation of risk-free play spaces and the practice of sport without harassment or abuse.

b. Accounting principles applied in the preparation of the financial statements

These financial statements have been prepared in accordance with the provisions of commercial accounting as set out in the Swiss Code of Obligations (art. 957 to 963b CO). Where not prescribed by law, the significant accounting and valuation principles applied are described below.

Donations received and contributions

The Foundation is financed by third parties. As per the donation deed, donations are irrevocable and may not be reclaimed by the donor for any reason whatsoever. These are recognised in full as revenues (donations received) at the collection date. Donations can be received in form of cash, goods and services (Value in Kind).

Expenditures are mainly contributions to the ORF's partners in charge of implementing the projects and are recognised as expenditures (contributions) according to the payment schedule as defined in the contracts.

The excess of expenditures or revenues resulting from the period are carried forward to the next year in the undesignated funds.

Foreign currencies

The ORF's accounting records are maintained in US Dollars. Assets and liabilities denominated in currencies other than US Dollars are recorded based on the exchange rates at the balance sheet date. All exchange differences arising on cash and bank deposits are considered realised.

The statement of activities has been translated in Swiss Francs at average exchange rate for the year (2021: USD/CHF 0.9153, 2020: USD/CHF 0.9348), the fund balances at historical exchange rates and the statement of financial position at the year end exchange rate at 31 December (2021: USD/CHF 0.9129, 2020: USD/CHF 0.8852). Exchange differences arising from such translation have been taken to the accumulated translation difference in the Fund balances.

c. Details, analyses and explanations to the financial statements

(in thousand of US Dollars translated into Swiss Francs)

1. Donations received	2021	2020	2021	2020
	USD 000	USD 000	CHF 000	CHF 000
Donations in cash	2'288	451	2'094	422
Value In Kind (a)	-	85	-	79
	<u>2'288</u>	<u>536</u>	<u>2'094</u>	<u>501</u>

(a) consists of services for the design of ORF fundraising website

Olympic Refugee Foundation, Lausanne

Notes to the financial statements

(in thousand of US Dollars translated into Swiss Francs)

2. Contributions	2021	2020	2021	2020
	USD 000	USD 000	CHF 000	CHF 000
United Nations High Commissioner for Refugees (Columbia)	556	-	509	-
Right-To-Play (Jordan)	-	701	-	656
Generations for Peace (Jordan)	-	383	-	358
The UN Refugee Agency (Kenya)	-	143	-	133
United Nation Population Fund Agency (Kenya)	-	486	-	454
Republic of Turkey Ministry of Youth and Sport	-	308	-	288
Association for Solidarity with Asylum Seekers and Migrants (Turkey)	-	265	-	248
AVSI Foundation (Uganda)	450	850	412	795
	<u>1'006</u>	<u>3'136</u>	<u>921</u>	<u>2'932</u>

3. Administrative expenses	2021	2020	2021	2020
	USD 000	USD 000	CHF 000	CHF 000
Management fees	428	440	392	411
Advocacy costs	106	199	98	186
Programmes impact management costs	98	-	90	-
Non-recoverable VAT	33	35	30	33
Fundraising costs	11	30	10	28
Other	4	2	3	2
	<u>680</u>	<u>706</u>	<u>623</u>	<u>660</u>

The above comparative figures have been reclassified to conform to the current year's presentation.

4. Number of full-time equivalents

ORF does not have any employee.

6.2. ANNEX 2 – REPORT OF THE STATUTORY AUDITORS TO THE BOARD ON THE FINANCIAL STATEMENTS 2021

Report of the statutory auditors on the limited statutory examination to the Board of Olympic Refugee Foundation Lausanne

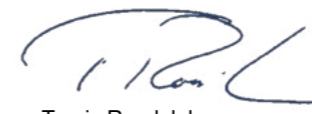
As statutory auditors, we have examined the financial statements of Olympic Refugee Foundation, which comprise the statement of financial position, statement of activities and notes, for the year ended 31 December 2021.

These financial statements are the responsibility of the Board. Our responsibility is to perform a limited statutory examination on these financial statements. We confirm that we meet the licensing and independence requirements as stipulated by Swiss law.

We conducted our examination in accordance with the Swiss Standard on Limited Statutory Examination. This standard requires that we plan and perform a limited statutory examination to identify material misstatements in the financial statements. A limited statutory examination consists primarily of inquiries of foundation personnel and analytical procedures as well as detailed tests of foundation documents as considered appropriate in the circumstances. However, the testing of the operational processes and the internal control system, as well as inquiries and further testing procedures to detect fraud or other legal violations, are not within the scope of this examination.

Based on our limited statutory examination, nothing has come to our attention that causes us to believe that the financial statements do not comply with Swiss law and the foundation's deed and the internal regulations.

PricewaterhouseCoopers SA



Travis Randolph
Audit expert
Auditor in charge



Gérard Ambrosio
Audit expert

Lausanne, 1 June 2022

Enclosure:

- Financial statements (statement of financial position, statement of activities and notes)

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Olympic Refugee
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